

Summary of Financial Position at August 2021

Introduction

1. This annex sets out the latest financial monitoring information for the 2021/22 financial year and is based on information to the end of August 2021. This report focuses on key issues, risks and areas of emerging pressure.

The following additional information is provided to support the information in this

Annex:

Annex C – 1 (a) to (f)	Detailed directorate positions
Annex C – 2a	Virement Summary
Annex C – 2b	COVID-19 forecast and virement request
Annex C – 2c	Virements to Note
Annex C – 3	Government Grants Summary
Annex C – 4	Earmarked Reserves

Overall Financial Position

2. The table below sets out that there is a forecast overspend of £1.4m or 0.3%. Further detail is set out in the directorate sections below. Where variations to the budget are reported, management action is being taken and the forecast is likely to change by the end of the year.

Directorate	Latest Budget	Forecast Spend	Variance	Variance
	£m	£m	£m	%
Children's Services	139.7	141.5	1.8	1.3
Adult Services	198.8	198.8	0.0	0.0
Public Health	0.2	0.2	0.0	0.0
Environment & Place	61.1	62.2	1.1	1.8
Customers, Organisational Development & Resources	33.3	33.0	-0.3	-0.8
Commercial Development, Assets and Investments	50.3	49.1	-1.2	-2.4
Total Directorate Budgets	483.4	484.8	1.4	0.3
Corporate Measures	-483.4	-483.4	0.0	0.0
Total Forecast Position	0.0	0.0	1.4	0.3

Directorate Financial Positions

Children's Services

3. The Children's Services budget is £139.7m.
4. As at the end of August a £1.8m variance to the budget is reported for Children's Services. All of the variation is within Children's Social Care, but there are a number of risks which also need to be monitored during the year.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Education & Learning	32.8	0.0
Children's Social Care	35.9	1.1
Children's Social Care Countywide	65.9	0.7
Schools*	0.2	0.0
Children's Services Central Costs	4.9	0.0
Total Children's Services	139.7	1.8

*Maintained Schools are funded by Dedicated Schools Grant

Education & Learning

5. Within Education & Learning the biggest risks relate to Home to School Transport and the Special Educational Needs (SEN) service.
6. There was a significant underspend in Home to School Transport in 2020/21. This is unlikely to be repeated as it was in part linked to home learning for many children for part of the year due to the COVID-19 pandemic. However, the benefits realised through alternative or more efficient transport solutions should materialise and result in ongoing cost reductions. These reductions are expected to offset the impact of demographic growth in the autumn term when school places are taken up and routes finalised.
7. Within the Special Education Needs service there are considerable pressures on the SEN casework team and the Educational Psychologists due to the continued high number of education, health and care plan (EHCP) requests. This additional workload is likely to result in a budget pressure if additional staff are required to manage the demand. Further work has identified that the level of demand for assessment and additional SEN support is also higher than anticipated. This is likely to be an effect of the COVID-19 pandemic and further work is underway to identify options for managing this.

COVID-19 Impact

8. Committed and agreed spend on COVID-19 to date is forecast to be £0.8m. There are a number of emerging pressures which may increase this forecast over the coming months, and it may be necessary to keep resources in place for longer than currently planned. £0.4m of the agreed spend relates to an ongoing

commitment to support early years sufficiency by supporting providers at risk of closure. £0.2m relates to meeting pressures within paediatric therapy services where waiting lists have increased as a result of COVID-19. The balance relates to attendance, elective home education, SEN casework and admissions pressures.

Social Care

9. Within Children's Social Care there are risks in relation to spend on agency social workers, where it is anticipated there will be a £0.7m overspend, and also around placements for children we care for.
10. Recruitment and retention of front-line children's social workers is an issue in the majority of local authorities and represents an increasing challenge in Oxfordshire. COVID-19 has amplified these pressures with workers dealing with higher levels of need and complexity of cases.
11. Based on the current use of agency social workers it is anticipated that there will be an overspend within the front-line social care teams of at least £1.1m this year. Work is ongoing to address the vacancies over the medium term, which may reduce the pressure in future years if successful, but there remains a significant risk this pressure could significantly increase further this year. Additional work is underway to look at solutions over the longer-term, but it is currently anticipated that a pressure will continue in to 2022/23.
12. Consideration is also being given to the impact that COVID-19 has had on this area of spend and the forecast will be updated in future reports. The main effects relate to an increase in both the use and hourly rate for agency social workers. The regional Memorandum of Cooperation which aims to control the cost of agency staff has been unable to continue to operate due to service demand regionally. This is creating increased competition for available experienced social workers, which in turn has led to increased hourly rates across the region. In addition, the high agency rates available to experienced temporary staff appear to have had an impact on the ability of Oxfordshire to recruit and retain our own permanent experienced social workers, although recruitment of newly qualified social workers remains stable. It is challenging to identify the exact impact of COVID-19 on these costs, but further work is being completed to provide further detail and an update will be provided in the next report.
13. In addition to the impact on staffing an overspend of between £0.6m to £0.8m is forecast within Corporate Parenting, in relation to placement spend. This has mainly been caused by a greater than anticipated increase in unit costs, particularly within residential placements. Further work is underway to understand the proportion which relates to a change in children's needs, and the proportion relating to a change in market prices. The cause is likely to be a mix of the COVID-19 pandemic restrictions which have resulted in higher costs for placement providers, a national increase in demand for placements, the sufficiency issues within the market, and potentially increased needs of some children.
14. Placement spend for children we care for is strongly linked to demand and complexity of need and continues therefore to be driven by the number and needs

of children we care for across the year, along with market conditions which determine unit prices. Residential home placements regularly cost in excess of £0.2m per annum and therefore a small change in demand can have a significant effect on the budget.

COVID-19 Impact

15. The effect of COVID-19 on spend within Children's Social Care will continue to be monitored. There is likely to be a longer-term impact on children and families due to the social and economic impacts of the pandemic. This is seen both in terms of increased demand and one-off costs, and also complexity of cases that front-line teams are experiencing. This is reflected in authorities across the country.
16. The most significant increase in demand to date has been seen within social care contacts which have much higher over the last 12 months and are expected to continue during much of this financial year. There is also significant pressure within Family Solutions Plus teams due to an increase in assessments, delays in court timescales, and increased complexity. At this stage there is no certainty on how long or how significant this increased demand will be, but it may also lead to an increase in children the council cares for over the medium term, which would affect the forecast for placement spend.
17. At present the forecast spend on COVID-19 for Children's Social Care is £1.5m, however there are a number of emerging pressures and it may be necessary to retain additional resources and spend for a longer period than currently forecast. Significant pressures include £0.3m for additional resources in the Multi Agency Safeguarding Hub and £0.8m for additional resources in Family Solutions Plus teams to increase capacity.

Dedicated Schools Grant (DSG)

18. As part of the external review of the Council's accounts for 2020/21, it was confirmed that all DSG unspent balances must be moved to the new Unusable DSG reserve. This reserve is for the DSG deficit arising from the High Needs overspend. There are expenditure commitments in 2021/22 that are funded from unspent elements of the 2020/21 DSG. This technical adjustment means that an additional overspend of £0.9m on High Needs and £0.7m on Early Years must now be reported. This overspend will be transferred to the Unusable reserve at year end, and as such has no impact on the expected position as at 31 March 2022.

High Needs DSG

19. In the budget agreed in February 2021 it was forecast that the High Needs DSG, which funds education for children and young people with Special Education Needs and Disabilities (SEND), would be in deficit by £11.7m in 2021/22. At present the forecast remains in line with the budget agreed in February, but due to the above technical adjustment the variance reported is now £12.6m. As reported within the Education section of this report demand for SEND support is higher than had been anticipated, which is creating a pressure within services funded by High Needs DSG. This is likely to be affected by the COVID-19 pandemic and further work is being completed to identify the extent of this pressure.

Early Years DSG

20. Early Years DSG has previously been reported as breakeven but due to the above technical adjustment, the variance, which will be transferred to the Unusable Reserve is now £0.7m.

Contain Outbreak Management Fund (COMF)

21. In 2020/21 Children's Services was allocated £1.0m of COMF funding. with £0.4m was spent by the end of the financial year, leaving a balance of £0.6m, which is forecast to be spent during 2021/22. Significant programmes include £0.3m to provide additional support to young people in supported accommodation and £0.2m to support children at risk of exploitation to access education.

Adult Services

22. The service is currently forecasting a breakeven position against a budget of £198.8m. The directorate forecast outturn includes £0.5m of costs relating to COVID-19.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Better Care Fund Pooled Budget	82.9	0.0
Adults with Care and Supporting Needs Pooled Budget	97.6	0.0
Non- Pool Services	13.0	0.0
Commissioning	5.3	0.0
Total Adult Services	198.8	0.0

23. Reflecting the position at the end of 2020/21, £10.7m is held in the council's reserves. £7.9m of this will be used to meet future cost pressures within Adult Social Care, including £2.2m for anticipated pressures relating to mental health needs.

24. The amount transferred to reserves also includes an additional £2.5m that was released from the Council's contribution to the Better Care Fund Pool as a result of an additional contribution from the Oxfordshire Clinical Commissioning Group (OCCG) over the last two financial years. The expectation is that £1.6m of this will be used to support financial pressures in the Better Care Fund pool in 2021/22.

Better Care Fund Pooled Budget

25. A break-even position is reported for the council elements of the pool but there are on-going risks and uncertainties around activity levels and the on-going impact of the Hospital Discharge Scheme and COVID-19 pandemic.
26. To date there are no costs arising as a result of COVID-19 that require additional funding in 2021/22. The longer run impact of COVID-19 on the level of need in

the local population remains unclear.

27. The pool combines health and social care expenditure on care homes, activity relating to hospital avoidance and prevention and early support activities for older people and adults with physical disabilities.
28. The initial budget contributions to the pooled budget in 2021/22 need to be agreed by the Joint Commissioning Executive (JCE) in October 2021. Because of the on-going impacts of COVID-19, OCCG have confirmed that the temporary funding regime that they have been working under for the first 6 months of the year has been extended to the end of this financial year. The continued expectation is that each partner will manage their own variations against the agreed contributions for at least the first half of the year.
29. Subject to agreement by the JCE (but assumed within the agreed budget) the council's share of the Better Care Fund held within the pool is £26.337m. This has increased by 5.3% (£1.3m) in 2021/22. An update on the agreed use of the additional funding supporting Adult Social Care services will be provided in future reports but it is anticipated that some of this funding will be used to support the cost of joint teams supporting hospital discharges.
30. The new Live Well at Home contracts for the provision of home care and reablement, are scheduled to commence on 1 October 2021. A dedicated mobilisation team will support the smooth transition into these new contracts. This will require up to £0.3m of extra one – off funding to backfill posts and cover other associated costs; the cost of this team is included within the current forecast position.
31. The Hospital Discharge Scheme continued to provide funding for up to 6 weeks for anyone who needs to be assessed on discharge from hospital or to avoid admission to hospital up until 30 June 2021. From 1 July until 30 September 2021 the scheme has funded up to four weeks of care for people discharged from hospital. The scheme is now anticipated to continue in the second half of the year, but details are yet to be confirmed. As at 31 August 2021 £0.4m of social care costs had been charged against the scheme in 2021/22.
32. The total number of care home placements is currently 8% lower than in February 2020, however activity is beginning to increase over the first 5 months of the year and the forecast assumes the level of activity will continue to rise during the year. This will continue to be monitored and reported on in subsequent months to assess the on-going impact of COVID-19 on levels of need. The average cost of a care home placement is currently £848 per week; if 20 new placements over and above the forecast level were made at the beginning of September 2021 those would cost an estimated £0.5m for the remainder of the year.

Adults with Care and Support Needs Pooled Budget

33. A breakeven position is currently being reported. There are currently no costs arising as a result of COVID-19 in 2021/22 that require additional funding.

34. The pool supports a mix of health and social care needs for adults of working age with learning disabilities, acquired brain injury or mental health needs
35. The budget contributions to the pooled budget in 2021/22 will be agreed by the JCE in October 2021. The OCCG contribution to the pool is now proposed to be £18.3m a 3.9% increase on last year. The arrangements to manage variations to the pool need to be agreed by the JCE but the expectation is that for the first half of the year the arrangements for 2020/21 will continue with the council managing the majority of any variation.
36. There is a £0.2m forecast underspend for Learning Disabilities, this is a £0.2m reduction from last month, this will continue to be monitored throughout the year.
37. An overspend of £0.2m relating to the cost of people with mental health needs falling outside the scope of the Outcome Based Contract with Oxford Health Foundation Trust is included within the forecast, with the council responsible for all of the £0.2m pressure under the current risk share arrangements, this is a £0.2m reduction from the last report.

Non-Pool Services

38. A breakeven position is being reported for all non-pool services. Included in the forecast is £0.5m of expenditure relating to costs arising from the COVID-19 pandemic. This relates to additional staffing costs to support review activity.

Commissioning

39. A breakeven position is being reported.
40. The new Health, Education & Social Care team has now been live since March 2021. The recruitment process for a number of posts is on-going so agency staff are providing interim cover to allow service delivery to be maintained. It is still anticipated that the additional cost of these agency staff will be offset by staff vacancies currently existing within the structure. An update on the latest position will continue to be provided on a monthly basis.

COVID-19 Ringfenced Grants

41. A fourth tranche of Infection Prevention and Control (£1.8m) and Rapid Testing grant funding (£1.3m) to support adult social care providers with infection control and costs associated with rapid testing needs to be used to support eligible spend from 1 July 2021 to 30 September 2021. The £3.1m funding was received by the council in July 2021; 70% of the grants must be passed to care homes and domiciliary care providers by mid - August in line with the grant conditions. The remaining 30% is available to be used to support infection control and associated rapid testing costs on a discretionary basis and will be passed to providers on a similar basis to the third tranche. As of 31st August, £1.1m of the mandatory element of the Infection Prevention and control grant had been passed onto providers, £0.8m to care homes and £0.2m to domiciliary care providers. £0.4m of the discretionary element of the grant has been allocated to providers, £0.3m on additional domiciliary care and £0.1m additional support for people using direct payments. £0.8m of the mandatory element of the Rapid Test grant funding was passed to care homes, £0.3m of the discretionary element was distributed to care

homes and domiciliary care providers in accordance with the guidance. The remaining balances, £0.3m for Infection Prevention and Control and £0.2m for Rapid Testing will be distributed during September.

42. £4.1m received through the third tranche of Infection Prevention and Control and Rapid Testing grant has been used to support eligible spend from 1st April 2021 to 30th June 2021. As at 30 June 2021, £1.7m of the mandatory element of the Infection Prevention and Control grant had been passed on to providers, £1.2m to care homes and £0.5m to domiciliary care providers. The £0.7m discretionary element has been used to provide additional funding for domiciliary care and external daytime support providers, as well as people using direct payments and residential providers on the Oxfordshire homelessness pathway. £0.1m of this grant was not utilised by the providers and will be repaid to the DHSC as stated in the guidance. £1.0m of the mandatory element of the Rapid Test grant funding was passed to care homes. The £0.7m discretionary element was distributed to care homes and domiciliary care providers in accordance with the guidance. £0.1m of this allocation was unspent by the providers at the end of the grant period and will be repaid to the DHSC.

Other Government Grants

43. The council will receive funding from DHSC to facilitate timely discharges into the community to reduce the number of people with learning disabilities who are inpatients, which was used to help fund housing modification within the service – the level of funding for 2021/22 is awaited.

Public Health

44. A breakeven position is reported. An underspend of £0.4m against the Public Health Grant will be carried forward through the Public Health reserves and used to fund eligible spend in future years.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Public Health Functions	31.2	-0.4
Public Health Recharges	0.6	0.0
Grant Income	-31.6	0.0
Transfer to Public Health Reserve		0.4
Total Public Health	0.2	0.0

45. There are no anticipated increases in costs or loss of income arising from the COVID-19 pandemic for this financial year but there is a possibility of a continuation of one-off savings due to reductions in service provision in line with national directives. Team members will be called upon for expert advice & Information, but costs of backfill will be covered from the Test and Trace Service Support Grant.

46. There is a £0.2m underspend relating to staff vacancies. The sexual health service is reporting a £0.1m underspend. There is also a £0.1m underspend being reported within substance misuse.
47. Following a change in the responsibility for all council funded Domestic Violence budgets, this is now reported as part of Public Health.
48. A risk to the service is noted related to the recent National Health Service (NHS) pay award as sexual health and public services for 0–19-year-olds are delivered by NHS providers. In 2021/22 the value of the pay award is not reflected in the grant creating a possible risk estimated at £0.4m, an update will be provided in future months.

Government Grants

49. The Public Health grant is £31.7m. This includes £0.2m awarded to Oxfordshire to support us to deliver routine commissioning in relation to pre-exposure prophylaxis (PrEP) for HIV.
50. The council will receive a £1.1m ringfenced grant to help fund the provision of support within safe accommodation for victims of domestic abuse in 2021/22 in accordance with the new Domestic Abuse Act. To meet the requirements of the Act, a needs assessment is being undertaken, which will lead to a review of the Domestic Abuse strategy and will direct how the funds are spent.
51. The Community Testing Programme grant (CTP) aims to accelerate a reduction in prevalence of COVID-19 by identifying asymptomatic cases through local testing. The county council has worked in collaboration with the district councils and testing in Oxfordshire began in early February 2021. The four Community Testing Sites closed at the end of June 2021 and a final grant claim for those arrangements was submitted to the Department of Health & Social Care (DHSC) in July 2021. The total cost of the four sites from April to June 2021 was £0.645m. The council has received grant totaling £0.535m for April & May with the June 2021 claim outstanding.
52. From August 2021, home test kits will be available for collection from 38 libraries in Oxfordshire. In addition, there is an ongoing expression of interest process to identify community-based projects who can assist in handing out home test kits to disproportionately affected and underrepresented Groups. Grant funding is now capped based on the number of sites and hours of operation and additional costs incurred over and above existing budgeted activity need to be claimed from DHSC monthly. The submitted plan includes costs totaling £0.094m until the end of September 2021. Based on expected activity the anticipated costs are within the maximum capped grant funding for each month. A claim for £0.048m for costs associated with developing the new arrangements in July 2021 has been submitted to DHSC, with a further claim of £0.023m for costs incurred in August
53. The council has been awarded £0.2m from Public Health England in relation to Adult Weight Management to be spent in 2021/22. This is being used to support additional weight management programmes addressing dietary intake, physical

activity, and behaviour change for adults who are overweight or living with obesity.

54. The Drug Treatment, Crime and Harm Reduction Grant (£0.4m) will be used to enhance support for criminal justice clients including additional harm reduction interventions such as needle exchange and Naloxone, additional residential treatment capacity, dedicated workers for the Criminal Justice pathway, and a further community based “Refresh Café” recovery project.
55. In 2020/21 the council received £2.9m Test and Trace Service Support Grant to support the mitigation against and management of local outbreaks of COVID-19, including the four key pillars of:
- Surveillance of data and intelligence to monitor COVID-19 activity
 - Communication to support the minimisation of COVID-19 outbreaks
 - Rapid testing in Oxfordshire
 - Measures to interrupt further transmission
56. £1.6m is available to support eligible spend in 2021/22. As at the end of August 2021 all of the £1.6m had either been spent or is committed to meeting on-going costs of support the four pillars. Final audit sign off is required by 30 June 2022.

Environment & Place

57. The latest budget for Environment & Place is £61.0m.
58. This Directorate is made up of three individual service areas: Planning & Place, Community Operations and Growth & Economy and a directorate management area, which includes the redesign budget saving. Each area is responsible for a specific function to ensure an effective delivery of Council’s corporate objectives through an effective and efficient use of council’s resources.
59. An overspend position of £1.1m (1.8%) has been forecast compared to a budget of £61.0m. There are no significant changes to note in the Environment and Place directorate in the August monitoring. The overall overspend position remains at £1.1m.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Planning & Place	3.4	-0.2
Community Operations	58.7	0.3
Communities Management	-1.2	0.0
Growth & Economy	0.1	1.0
Total Environment & Place	61.0	1.1

60. As reported previously there are a number of key issues arising throughout the year. Most of this is in Growth & Economy where there is a forecast overspend of £1.0m. This pressure is primarily due to funding sources to support this new team not being realised and the reliance on agency staff, in some cases, to bring in

skills that are currently not available within existing teams but critical for the delivery of the programme.

61. There is also a potential pressure in Communities Management due to service redesign savings not being met in full. Work is continuing to explore additional options available to find in-year mitigations to offset against this pressure.
62. Community Operations services have identified a potential issue in their forward forecast for a severe winter period meaning that there may be increased amounts in defects repairs. This is anticipated to be managed within the service by taking mitigating measures now. Moreover, there is a further anticipation of a pressure within School Transport due to lack of coach drivers (as a result of HGV driver shortage) or taxi drivers (due to Afghanistan evacuation). Some impact is already being felt, but once again is being managed within the scope of existing budgets.

Customers, Organisational Development & Resources

63. The latest budget for Customers, Organisational Development and Resources is £33.3m.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Corporate Services	2.4	0.0
Human Resources & Organisational Development	3.2	0.0
Communications, Strategy & Insight	2.8	-0.3
ICT & Digital	10.3	0.0
Culture & Customer Experience	8.6	-0.2
Finance	6.0	0.3
Total Customers, Organisational Development & Resources	33.3	-0.2

64. The focus of the Customers, Organisational Development & Resources (CODR) Directorate is on working with members to set the direction of the Council and support the organisation through a period of significant change. This directorate is made up of six individual key service areas: Corporate Services, Human Resources & Organisational development, Communications Strategy & Insight, ICT & Digital, Culture & Customer Experience and Finance.
65. Customers and Communications, Strategy & Insight are forecasting an underspend of £0.5m (1.5%) when compared to the budget of £33.2m. There is an overall increase in underspend of £0.2m to the previous report. The underspend primarily relates to various underspends in Culture and Customer services. However, the service anticipates that most of the underspend will likely be offset through recruitment exercise within the registration service.

66. Finance are reporting an estimated £0.3m overspend position for August. This is primarily attributable to increased demand on the services resulting in an increase of resource within the function. Due to the immediate requirement to meet the existing demand there is also a temporary reliance on more expensive temporary staff to deliver the work required.

Commercial Development, Assets & Investment

67. This directorate is made up of three main service areas, Legal Services (including Procurement), Property Investment & Facilities Management and Fire & Rescue and a directorate management area.

68. Commercial Development, Assets & Investment directorate are currently forecasting an underspend of £1.2m (2.4%) position when compared to the budget of £50.3m.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Property & Facilities Management	18.4	-1.3
Law & Governance	7.0	0.1
Fire & Rescue and Community Safety	24.8	0.0
CDAI Management Costs	0.1	0.0
Total Commercial Development, Assets & Investments	50.3	-1.2

69. The overall underspend position within the directorate mainly reflects the impact of an ongoing restructure in Property, Investment & Facilities Management services. The new structure is anticipated to be finalised by the end of the financial year and the service would be aligned towards a breakeven position. With restructure completed the directorate will focus on delivering a balanced budget by reviewing existing pressures and savings within the service.

70. Legal services are currently forecasting a small overspend of £0.1m, although there has been no change in previously reported position. There is an underlying budget pressure due to increases use of external counsel (barrister) for children's social care court cases and the increased reliance upon locum provision due to recruiting difficulties.

71. Legal services are currently working to recruit to outstanding posts and reviewing external counsel spend on children's social care cases to assess how these pressures can be mitigated throughout the year.

Corporate Measures

General Balances

72. General Balances at 31 March 2021 were £34.6m and are forecast to be £33.2m by 31 March 2022, after taking account of the current forecast directorate overspend of £1.4m. This is £4.4m higher than the risk assessed level of £28.8m.

Reserves

73. Following the external audit of the Statement of Accounts for 2020/21 the Earmarked Reserves opening balance has been amended to £157.0m. The change relates to the treatment of the unspent DSG grant which has now been transferred to the DSG unusable reserve.
74. As set out in Annex C-3 Earmarked Reserves are forecast to be £169.1m on 31 March 2022. The change of £1.0m since the last report relates to a revised forecast for the use of Adult Social Care funding being held in the Budget Prioritisation Reserve.

Use of COVID-19 Reserve

75. To date, £1.4m has been transferred to Children's Services to support pressures in Education and Children's Social Care along with the further drawdown of £1.0m agreed by Cabinet on 21 September 2021 to cover COVID-19 expenditure incurred by directorates between April and June 2021. A total of £8.9m is forecast to be spent in 2021/22. After this has been transferred there will be a balance of £23.4m which will be used to fund any additional commitments in 2021/22 and expected additional costs in 2022/23 and 2023/24. It remains difficult to predict what further resources will be needed during the autumn/winter and the forecast will be updated in future reports.

Grants

76. As set out in Annex C-3 government grants totaling £416.0m will be received by the Council during 2021/22 and have increased by £0.1m since the last report. Changes this month include the first instalment of the Tax Income Guarantee Scheme for Business Rate losses Infection Control Grant (£0.5m) offset by a £0.4m reduction in the DSG High Needs Block grant.
77. The Tax Income Guarantee scheme for Business Rate losses in 2020/21 will be paid in two instalments in 2021/22. The first instalment of £0.5m which represents 50% of the estimated grant entitlement for the year has been received. The second instalment will be made following receipt and publication of the NNDR3 outturn data for 2020-21 for business rates. The total grant will then be adjusted to reflect the outturn data taking into account the first instalment. Cabinet are recommended to agree the transfer of the first instalment of £0.5m to be transferred to the Business Rates Reserve which is held to manage any fluctuations Business Rate income that the Council receives.
78. As set out in Annex 2b Cabinet are recommended to approve a virement relating to the allocation of the Key Stage 2 Moderation and Key Stage 1 Phonics grant. Although the grant of £21,000 is unringfenced it is recommended that it is allocated to Children's Services to be used in line with the intended use of the grant. This is

to support the provision of moderation, monitoring and training for primary schools to ensure they are aware of and comply with statutory assessment arrangements at each key stage.

Medium Term Financial Strategy Savings

79. The 2021/22 budget includes planned directorate savings of £16.1m. £12.1m or 75% are expected to be delivered by year end.
80. £2.6m or 16.4% are rated amber. These mainly relate to the £2.0m savings in Adult Social Care reducing the demand pressures in the pools by 1%. By increasing the focus on maximising use of residential and nursing beds available through existing block contracts and minimising the length of any vacancies and looking for creative ways to meet needs at lower cost while also helping people to be as independent as possible spend was reduced by around 1% in the second half of 2020/21 with an on-going full year effect of £2.0m from 2021/22. The process to maintain the saving is on-going so the saving is currently shown as amber until there is more certainty about the position later in the year. However, the forecast spend across the pools is being managed within the funding available.
81. £1.3m or 8.3% are rated red. £1.2m relate to savings within Environment and Place and predominately relate to the delay in the realisation of the Community Redesign saving of £1.2m. In-year mitigations are being found to minimise the financial impact.
82. The budget pressures arising from the non-delivery of savings form part of the Directorate positions reported above.

Strategic Measures

83. The budgeted interest receivable for in-house Treasury Management during 2021/22 is £1.9m, based on an average interest rate of 0.58%. Whilst interest rates remain very low, it is unlikely that interest rate will be achieved, however as cash balance are higher than originally expected, the forecast year end position remains in line with budget.
84. Externally managed funds held in Strategic Pooled funds are forecast to return £3.8m, in line with budget. Financial markets are expected to remain volatile in the near future, and there remains a risk that there could be fluctuations to the capital value of the funds. However, the statutory override for movement in value of such funds mean that any fluctuations will not impact on the council's revenue account.
85. The corporate contingency budget for 2021/22 is £5.6m. The government announced a national pay freeze as part of the Spending Review in the Autumn 2020, but this was pending negotiations with the individual pay awarding bodies. On 14 May 2021 an offer of 1.5% for the Green Book pay award was made by the National Employer's for Local Government. This offer has been rejected by the Unions. The National Employers have increased this offer to 1.75% which the unions are considering. A 1.75% increase would be a call of £2.8m on the contingency budget. A similar offer has been made in respect of Firefighters which has been accepted by the unions and will be paid to staff in September 2021 at a cost of £0.3m. There has also been an increase in the inflation rates compared to expectations when the budget was set in February 2021. This has led to the cost

of contract inflation increasing by £0.3m above budget. The total estimated calls on the corporate contingency budget are approximately £3.4m, which is within the budget available.

Debt

Corporate Debtors

86. The 120-day invoice collection rate increased by 2.11% to 96.47%, 1.47% above the 95% target. The value of invoices collected was 99.3%.
87. Debt requiring impairment reduced this month from £0.42m to £0.36m and is now £0.06m above target. Ten debtors account for 50% of the total bad debt, with the largest case making up 25%. In this case the unpaid invoices relate to charges due going back to April 2020 and a pressure of £0.12m was recorded in the service's budget in August 2021. The service is actively engaged in dispute resolution with the supplier and aiming for resolution by December 2021.

Adult Social Care Debtors

88. The 120-day invoice collection rate remained below the 92% target at 89.4% in August. However, the collection of invoices by direct debit increased for the first time this year from 57% to 59%. The service have completed a review of direct debit uptake to understand the reduction in collection rates and introduce strategies to increase uptake of direct debit. Amendments have been made to team process and communications to ensure that new payers are encouraged to pay by direct debit.
89. Debt requiring impairment increased to £3.54m in August. This is £0.85m above the current impairment balance and £0.59m more than the same period last year. The increase in debt primarily relates to a higher proportion of people being defaulted to a full cost charge for their social care. This is in part because of changes in the way financial assessments have been completed due to COVID-19, as well as resource pressures. The service is working through this debtor group to reassess contributions; however, this work is being completed using existing resource leading to an increase in the number and value of open debt cases, in turn this is impacting recovery rates. New procedures have been introduced to reduce the number of care recipients who are defaulted to a full cost charge going forward, and monitoring has been introduced. Both measures will reduce emerging debt from this category later in the year.
90. Five complex cases referred to legal services, with a value of £0.3m, remain on hold pending outside counsel opinion.

Business Management & Monitoring Report
Position to the end of August 2021
Budget Monitoring

Directorate	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance underspend- overspend+	Projected Year End Variance	Projected Year End Traffic Light
	£000	£000	£000	£000	Red > 1.5% Amber >1.1% <1.5% Green on track
Children's Services	139,681	141,481	1,800	1.29%	A
Adults Services	198,841	198,841	0	0.00%	G
Public Health	215	215	0	0.00%	G
Environment and Place	61,064	62,164	1,100	1.80%	R
Customers, Organisational Development and Resources	33,276	33,016	-260	-0.78%	G
Commerical Development, Assets and Investments	50,288	49,091	-1,197	-2.38%	G
Directorate Total Net	483,365	484,808	1,443	0.30%	G

Business Management & Monitoring Report
Position to the end of August 2021
Budget Monitoring

Directorate	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance underspend- overspend+	Projected Year End Variance	Projected Year End Traffic Light Red > 1.5% Amber >1.1% <1.5% Green on track
	£000	£000	£000	£000	
Contributions to (+)/from (-)reserves	30,052	30,052	0		
Contribution to (+)/from(-) balances	0	-1,443	-1,443		
Public Health Saving Recharge	-425	-425	0		
Contingency	5,293	5,293	0		
COVID-19 Budget	0	0	0		
Insurance	1,280	1,280	0		
Capital Financing	23,705	23,705	0		
Interest on Balances	-10,845	-10,845	0		
Strategic Measures Budget	49,060	47,617	-1,443		
Unringfenced Government Grants	-38,655	-38,655	0		
Council Tax Surpluses	-6,273	-6,273	0		
Business Rates Top-Up	-62,454	-62,454	0		
Business Rates From District Councils	-17,089	-17,089	0		
Council Tax Requirement	407,954	407,954	0		

Business Management & Monitoring Report: Children's Services
Position to the end of August 2021
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
CEF1	<u>Education & Learning</u>					
CEF1-1	Management & Central Costs	1,321	1,321	0	0	0
CEF1-2	SEND	4,313	4,313	0	0	0
CEF1-3	Learning & School Improvement	1,174	1,174	0	0	0
CEF1-4	Access to Learning	25,611	25,611	0	0	0
CEF1-5	Learner Engagement Service	370	370	0	0	0
	Total Education & Learning	32,789	32,789	0	0	0
CEF2	<u>Children's Social Care</u>					
CEF2-1	Management & Central Costs	5,948	5,948	0	0	0
CEF2-2	Social Care	29,994	31,094	1,100	700	400
	Total Children's Social Care	35,942	37,042	1,100	700	400

Business Management & Monitoring Report: Children's Services
Position to the end of August 2021
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance	
	£000	£000	underspend- overspend+	£000	£000	
CEF3	<u>Children's Social Care Countywide Services</u>					
CEF3-1	Corporate Parenting	52,565	53,265	700	0	700
CEF3-2	Safeguarding	3,527	3,527	0	0	0
CEF3-3	Services for Disabled Children	8,974	8,974	0	0	0
CEF3-4	Youth Offending Service	804	804	0	0	0
	Total Children's Social Care Countywide Services	65,870	66,570	700	0	700
CEF4	<u>Schools</u>					
CEF4-1	Delegated Budgets	0	0	0	0	0
CEF4-2	Nursery Education Funding (EY)	0	0	0	0	0
CEF4-3	Non-Delegated School Costs	216	216	0	0	0
CEF4-4	School Support Non-Negotiable Recharges	0	0	0	0	0
CEF4-5	Capitalised Repairs & Maintenance	0	0	0	0	0
	Total Schools	216	216	0	0	0

Business Management & Monitoring Report: Children's Services
Position to the end of August 2021
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
	£000	£000	underspend- overspend+	£000	£000
CEF5 Children's Services Central Costs					
CEF5-1 Management & Administration	1,021	1,021	0	0	0
CEF5-2 Premature Retirement Compensation	3,243	3,243	0	0	0
CEF5-3 Commissioning Recharge	600	600	0	0	0
Total Children's Services Central Costs	4,864	4,864	0	0	0
Total Children's Services	139,681	141,481	1,800	700	1,100
MEMORANDUM: DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)					
Schools DSG	123,115	123,115	0	0	0
High Needs DSG	65,082	77,682	12,600	11,700	900
Early Years DSG	39,277	39,977	700	0	700
Central DSG	4,616	4,616	0	0	0
Total DSG Funded Expenditure	232,090	245,390	13,300	11,700	1,600

Business Management and Monitoring Report: Adult Services
Position to the end of August 2021
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
	£000	£000	underspend- overspend+	£000	£000
SCS1	<u>Adult Social Care</u>				
SCS1-1A	Better Care Fund Pool Contribution	82,903	82,903	0	0
SCS1-1B	Adults with Care and Support Needs Pool Contribution	97,570	97,570	0	0
SCS1-2 to 9	Other Adult Social Care Services				
SCS1-2	Adult Protection & Mental Capacity	3,666	3,666	0	0
SCS1-3	Provider & Support Services	3,419	3,419	0	0
SCS1-4	Domestic Violence & Abuse Support Service	379	379	0	0
SCS1-5	Housing Related Support	1,133	1,133	0	0
SCS1-6	Other Funding	-9,232	-9,232	0	0
SCS1-8	Adult Social Care Recharges	4	4	0	0
SCS1-9	Adult Social Care Staffing & Infrastructure	13,651	13,651	0	0
	Total Other ASC Services	13,020	13,020	0	0
	Total Adult Social Care	193,493	193,493	0	0
SCS2	Commissioning	5,348	5,348	0	0
	Total Adult Services	198,841	198,841	0	0

Business Management & Monitoring Report : Public Health
Position to the end of August 2021
Revenue Budget Monitoring

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
	£000	£000	underspend- overspend+	£000	£000
PH 1 & 2 Public Health Functions					
PH1-1 Sexual Health	6,440	6,340	-100	-100	0
PH1-2 NHS Health Check Programme	645	645	0	0	0
PH1-3 Health Protection	8	8	0	0	0
PH1-4 National Child Measurement Programme	154	154	0	0	0
PH1-5 Public Health Advice	150	150	0	0	0
PH1-6 0 - 5 year olds	8,848	8,848	0	0	0
PH2-1 Obesity	802	802	0	0	0
PH2-2 Physical Activity	90	90	0	0	0
PH2-3 Public Health General	2,161	1,961	-200	-200	0
PH2-4 Smoking and Tobacco Control	615	615	0	0	0
PH2-5 Children's 5-19 Public Health Programmes	2,302	2,302	0	0	0
PH2-6 Other Public Health Services	1,233	1,233	0	0	0
PH2-7 Drugs and Alcohol	7,733	7,633	-100	-100	0
Total Public Health Functions	31,181	30,781	-400	-400	0
PH3 Public Health Recharges	633	633	0	0	0
PH4 Grant Income	-31,599	-31,599	0	0	0
Transfer to Public Health Reserve	0	400	400	400	0
Total Public Health	215	215	0	0	0

Business Management & Monitoring Report: Environment and Place
Position to the end of August 2021
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
PG2	Planning & Place	3,425	3,225	-200	0	-200
PG3	Growth & Economy	93	1,093	1,000	0	1,000
COM1	Communities Management	-1,162	-1,162	0	0	0
COM2	Community Operations	58,708	59,008	300	0	300
TOTAL ENVIRONMENT AND PLACE		61,064	62,164	1,100	0	1,100

Business Management & Monitoring Report: Customers, Organisational Development & Resources
Position to the end of August 2021
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
COD1	Corporate Services	2,360	2,360	0	0	0
COD2	Human Resources & Organisational Development	3,223	3,223	0	0	0
COD3	Communications, Strategy & Insight	2,783	2,503	-280	-212	-68
COD4	ICT & Digital	10,393	10,393	0	0	0
COD5	Culture & Customer Experience	8,611	8,381	-230	-230	0
COD6	Finance	5,906	6,156	250	250	0
Total Customers, Organisational Development & Resources		33,276	33,016	-260	-192	-68

Business Management & Monitoring Report: Commercial Development, Assets & Investment
Position to the end of August 2021
Revenue Budget Monitoring

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Variance Last Month	Change in Variance
		£000	£000	underspend- overspend+	£000	£000
CDAI1	Property & Community Facilities Management	18,420	17,125	-1,295	-1,295	0
CDAI2	Law & Governance	6,993	7,091	98	98	0
EE4	Fire & Rescue and Community Safety	24,745	24,745	0	0	0
CDAI4	CDAI Management Costs	130	130	0	0	0
Total Commercial Development, Assets & Investment		50,288	49,091	-1,197	-1,197	0

Business Management & Monitoring Report: Children's Services
Position to the end of August 2021
Revenue Budget Monitoring

		BUDGET 2021/22		
		Original Budget	Movement to Date	Latest Estimate
		£000	£000	£000
CEF1	Education & Learning			
	Gross Expenditure	100,922	-232	100,690
	Gross Income	-68,284	383	-67,901
		32,638	151	32,789
CEF2	Children's Social Care			
	Gross Expenditure	36,146	2,929	39,075
	Gross Income	-2,257	-876	-3,133
		33,889	2,053	35,942
CEF3	Children's Social Care Countywide Services			
	Gross Expenditure	72,287	-1,048	71,239
	Gross Income	-5,505	136	-5,369
		66,782	-912	65,870
CEF4	Schools			
	Gross Expenditure	194,016	3,049	197,065
	Gross Income	-193,800	-3,049	-196,849
		216	0	216
CEF5	Children's Services Central Costs			
	Gross Expenditure	5,953	-703	5,250
	Gross Income	-519	133	-386
		5,434	-570	4,864
	Expenditure Total	409,324	3,995	413,319
	Income Total	-270,365	-3,273	-273,638
	Total Children's Services Net Budget	138,959	722	139,681
MEMORANDUM: DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)				
	Schools DSG	123,115	0	123,115
	High Needs DSG	65,530	-448	65,082
	Early Years DSG	39,277	0	39,277
	Central DSG	4,616	0	4,616
	Total Gross	232,538	-448	232,090

Business Management & Monitoring Report: Adult Services
Position to the end of August 2021
Revenue Budget Monitoring

		BUDGET 2021/22		
		Original Budget	Movement to Date	Latest Estimate
		£000	£000	£000
SCS1	Adult Social Care			
SCS1-1A	Better Care Fund Pool Contribution			
	Gross Expenditure.	81,493	1,410	82,903
	Gross Income.	0	0	0
		81,493	1,410	82,903
SCS1-1B	Adults with Care and Support Needs Pool Contribution			
	Gross Expenditure.	97,694	-124	97,570
	Gross Income.	0	0	0
		97,694	-124	97,570
SCS1-2 to SCS1-9	Other Adult Social Care Services			
	Gross Expenditure	34,152	6,442	40,594
	Gross Income	-19,928	-7,646	-27,574
		14,224	-1,204	13,020
	Total Adult Social Care	193,411	82	193,493
SCS2	Commissioning			
	Gross Expenditure	5,888	224	6,112
	Gross Income	-1,540	776	-764
	Total Commissioning	4,348	1,000	5,348
	Expenditure Total	219,227	7,952	227,179
	Income Total	-21,468	-6,870	-28,338
	Total Adult Services Net Budget	197,759	1,082	198,841

**Business Management & Monitoring Report: Public Health
Position to the end of August 2021
Revenue Budget Monitoring**

		BUDGET 2021/22		
		Original Budget	Movement to Date	Latest Estimate
		£000	£000	£000
PH 1 & 2	Public Health Functions			
	Gross Expenditure	30,921	1,084	32,005
	Gross Income	-228	-596	-824
		30,693	488	31,181
PH3	Public Health Recharges			
	Gross Expenditure	633	0	633
	Gross Income	0	0	0
		633	0	633
PH4	Grant Income			
	Gross Expenditure	144	1,077	1,221
	Gross Income	-31,240	-1,580	-32,820
		-31,096	-503	-31,599
	Expenditure Total	31,698	2,161	33,859
	Income Total	-31,468	-2,176	-33,644
	Total Public Health Net Budget	230	-15	215

Business Management & Monitoring Report: Environment and Place
Position to the end of August 2021
Revenue Budget Monitoring

		BUDGET 2021/22		
		Original Budget £000	Movement to Date £000	Latest Estimate £000
PG1	Planning & Growth Management			
	Gross Expenditure	0	0	0
	Gross Income	0	0	0
		0	0	0
PG2	Planning & Place			
	Gross Expenditure	10,098	-153	9,945
	Gross Income	-6,686	166	-6,520
		3,412	13	3,425
PG3	Growth & Economy			
	Gross Expenditure	630	0	630
	Gross Income	-537	0	-537
		93	0	93
COM1	Communities Management			
	Gross Expenditure	-1,162	0	-1,162
	Gross Income	0	0	0
		-1,162	0	-1,162
COM2	Community Operations			
	Gross Expenditure	102,980	-501	102,479
	Gross Income	-44,282	511	-43,771
		58,698	10	58,708
	Expenditure Total	112,546	-654	111,892
	Income Total	-51,505	677	-50,828
	Total Environment and Place Net Budget	61,041	23	61,064

Business Management & Monitoring Report: Customers, Organisational Development & Resources
Position to the end of August 2021
Revenue Budget Monitoring

		BUDGET 2021/22		
		Original Budget	Movement to Date	Latest Estimate
		£000	£000	£000
CODR1	Corporate Services			
	Gross Expenditure	2,953	-1	2,952
	Gross Income	-593	1	-592
		2,360	0	2,360
CODR2	Human Resources & Organisational Development			
	Gross Expenditure	4,395	0	4,395
	Gross Income	-1,172	0	-1,172
		3,223	0	3,223
CODR3	Communications, Strategy & Insight			
	Gross Expenditure	3,859	15	3,874
	Gross Income	-1,090	-1	-1,091
		2,769	14	2,783
CODR4	ICT & Digital			
	Gross Expenditure	13,851	60	13,911
	Gross Income	-3,517	-1	-3,518
		10,334	59	10,393
CODR5	Culture & Customer Experience			
	Gross Expenditure	16,496	5	16,501
	Gross Income	-7,885	-5	-7,890
		8,611	0	8,611
CODR6	Finance			
	Gross Expenditure	8,449	-387	8,062
	Gross Income	-2,491	335	-2,156
		5,958	-52	5,906
	Expenditure Total	50,003	-308	49,695
	Income Total	-16,748	329	-16,419
	Total Customers & Organisational Development and Resources Net Budget	33,255	21	33,276

Business Management & Monitoring Report: Commercial Development, Assets & Investment
Position to the end of August 2021
Revenue Budget Monitoring

		BUDGET 2021/22		
		Original Budget	Movement to Date	Latest Estimate
		£000	£000	£000
CDAI1	Property, Investment & Facilities Management			
	Gross Expenditure	26,556	-231	26,325
	Gross Income	-8,137	232	-7,905
	Total Property, Investment & Facilities Management	18,419	1	18,420
CDAI2	Law & Governance			
	Gross Expenditure	8,511	1	8,512
	Gross Income	-1,518	-1	-1,519
	Total Law & Governance	6,993	0	6,993
CDAI3	Community Safety			
	Gross Expenditure	27,598	345	27,943
	Gross Income	-2,852	-346	-3,198
	Total Community Safety	24,746	-1	24,745
CDAI4	Management Costs			
	Gross Expenditure	130	0	130
	Gross Income	0	0	0
	Total Management Costs	130	0	130
	Expenditure Total	62,795	115	62,910
	Income Total	-12,507	-115	-12,622
	Total Commercial Development, Assets & Investment Net Budget	50,288	0	50,288

**Business Management Report
Position to the end of August 2021**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Directorate (CD = Cross Directorate)	Month of Cabinet meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
CD	Oct	Aug	KS2 Moderation and KS1 Phonics Grant	CEF1-3	Learning & School Improvement	T	21	0
				VSMGMT	Strategic Measures	T	0	-21
Grand Total							21	-21

**Business Management Report
Position to the end of August 2021**

NEW VIREMENTS THAT HAVE BEEN ACTIONED FOR CABINET TO NOTE

Directorate (CD = Cross Directorate)	Month of Cabinet Meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
CD	Oct	Aug	Budget moved from PH0222 to N10578 on a quarterly basis 2021-22 for payment of Street Tag	PG2	Planning & Place	T	13	0
				PH1 & 2	Public Health Functions	T	-13	0
			Budget moved from PH0222 to A62000 as a recharge for comms support re: active travel	COD3	Communications, Strategy & Insight	T	4	0
				PH1 & 2	Public Health Functions	T	-4	0
			Troubled Families Payment by Results Funding	CEF3-2	Safeguarding	T	123	0
				VSMMGT	Strategic Measures	T	0	-123
				COD6	Finance	P	13	0
Transfer Lloyds Service charge to Income & Banking Team	SCS1-3	Provider & Support Services	P	-13	0			
	CS	Oct	Aug	HN DSG Funding Deductions	CEF1-2	SEND Service	P	-448
AS	Oct	Aug	ICF3 Grant	SCS1-6	Other Funding	T	0	-3,082
			21/22 price increases to care providers	SCS1-1A	Better Care Fund Pool Contribution	P	658	0
				SCS1-1B	Adults with Care and Support Needs Pool Contribution	P	342	0
			IPC Care Homes Mandatory	SCS1-6	Other Funding	P	-1,000	0
				SCS1-6	Other Funding	T	947	0
			Rapid Testing Care Homes Mandatory	SCS1-6	Other Funding	T	963	0
			IPC Com Care Mandatory	SCS1-6	Other Funding	T	280	0
			Rapid Test Come Care Discretionary	SCS1-6	Other Funding	T	366	0
			IPC Discretionary	SCS1-6	Other Funding	T	526	0
			21/22 extra OSJ contract inflation	SCS1-1A	Better Care Fund Pool Contribution	P	312	0
	VSMMGT	Strategic Measures	P	-312	0			
Grand Total							2,757	-2,757

Business Management & Monitoring Report - August 2021
Cabinet - September 2021
Earmarked Reserves

	2021/22			Last reported forecast as at 31 March 2021 £m	Change in closing balance to last forecast £m	Commentary
	Balance at 1 April 2021 £m	Movement £m	Balance at 31 March 2022 £m			
Schools' Reserves	17.3	0.0	17.3	17.3	0	In accordance with the Education Reform Act 1988, the scheme of Local Management of Schools provides for the carry forward of individual schools surpluses and deficits. These reserves are committed to be spent on schools. Other School Reserves cover a number of miscellaneous education activities, including amounts loaned to individual schools against school reserves, and School Partnership Accounts which are operated in respect of inter-school activities, primarily relating
Vehicle and Equipment Reserve	2.1	-0.9	1.2	1.2	0.0	This reserve is to fund future replacements of vehicles and equipment.
Grants and Contributions Reserve	20.8	-1.4	19.4	19.4	0.0	This reserve has been set up to hold unspent grants and contributions committed to be spent in future years. This includes the Public Health Grant
Government Initiatives	2.1	-0.3	1.8	1.8	0.0	This reserve is used to hold underspends on budgets funded by unringfenced grants held that relate to specific agreed outcomes or the implementation of Government initiatives.
Trading Accounts	0.5	-0.3	0.2	0.2	0.0	This reserve holds funds relating to traded activities to help manage investment.
Council Elections	0.8	0.2	1.0	1.0	0.0	This will be used to fund future elections. In years where no County Elections take place any underspend on the Council Elections budget will be transferred to this reserve.

Business Management & Monitoring Report - August 2021
Cabinet - September 2021
Earmarked Reserves

	2021/22			Last reported forecast as at 31 March 2021 £m	Change in closing balance to last forecast £m	Commentary
	Balance at 1 April 2021 £m	Movement £m	Balance at 31 March 2022 £m			
Partnership Reserves	3.0	0.0	3.0	3.0	0.0	This relates to funding for the Growth Deal
On Street Car Parking	3.2	0.0	3.2	3.2	0.0	This surplus has arisen under the operation of the Road Traffic Regulation Act 1984 (section 55). The purposes for which these monies can be used are defined by statute.
Transformation Reserve	1.1	3.0	4.1	4.1	0.0	This reserve is needed to fund the implementation costs of the Council's Transformation programme.
Demographic Risk Reserve	6.0	3.0	9.0	9.0	0.0	In light of the significant pressures relating to High Needs DSG and other budgets with demographic volatility. This reserve will help to manage demographic risk.
Youth Provision Reserve	0.7	-0.7	0.0	0.0	0.0	£1.0m allocated over 2019/20 and 2020/21 to provide seed funding for locality based youth provision
Budget Prioritisation Reserve	14.6	-3.3	11.3	12.3	-1.0	This reserve is being used to support the implementation of the Council's priorities and the Medium Term Financial Plan.
Insurance Reserve	12.5		12.5	12.5	0.0	This reserve covers the County Council for insurance claims that, based on the previous experience of the County Council, are likely to be received, as well as a number of insurance related issues.
Business Rates Reserve	1.0	1.5	2.5	2.5	0.0	This reserve is to smooth the volatility of Business Rates income.

Business Management & Monitoring Report - August 2021
Cabinet - September 2021
Earmarked Reserves

	2021/22			Last reported forecast as at 31 March 2021 £m	Change in closing balance to last forecast £m	Commentary
	Balance at 1 April 2021 £m	Movement £m	Balance at 31 March 2022 £m			
Capital Reserves	47.4	1.1	48.5	48.5	0.0	This reserve has been established for the purpose of financing capital expenditure in future years.
Investment Pump Priming Reserve	2.0		2.0	2.0	0.0	
Council Tax Collection Fund Reserve	6.0		6.0	6.0	0.0	
Redundancy Reserve	1.7	1.0	2.7	2.7	0.0	
Covid-19 Reserve	14.2	9.2	23.4	23.4	0.0	
Total Reserves	157.0	12.1	169.1	170.1	-1.0	

**Business Management Report
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	Children's Services					
	Dedicated School Grants					
R	Dedicated Schools Grant (DSG) - Schools Block	DfE	123,115	0	0	123,115
R	Dedicated Schools Grant (DSG) - Central Block	DfE	4,616	0	0	4,616
R	Dedicated Schools Grant (DSG) - Early Years Block	DfE	39,277	0	0	39,277
R	Dedicated Schools Grant (DSG) - High Needs Block	DfE	65,530	0	-448	65,082
	Subtotal DSG Grants		232,538	0	-448	232,090
	School Grants					
R	Pupil Premium	DfE	6,871	0	0	6,871
R	Education Funding Agency - Sixth Form Funding and Threshold	DfE	224	0	0	224
R	PE and Sport Grant	DfE	2,265	0	0	2,265
R	Universal Infant Free School Meals	DfE	3,973	0	0	3,973
R	Teacher's Pay Grant	DfE	0	98	0	98
R	Teacher's Pension Grant	DfE	0	278	0	278
R	Coronavirus (COVID-19) Workforce Fund	DfE	0	3	0	3
R	Coronavirus (COVID-19) Catch Up Premium	DfE	0	2,329	0	2,329
R	Coronavirus (COVID-19) National Testing Programme	DfE	0	142	0	142
R	Coronavirus (COVID-19) Free School Meals Additional Costs	DfE	0	66	0	66
	Subtotal School Grants		13,333	2,916	0	16,249

**Business Management Report
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	Other Children's Services Grants					
R	School Improvement Monitoring & Brokering Grant	DfE		90	0	90
R	Youth Justice Board	YJB	548	0	0	548
R	Asylum (USAC and Post 18)	HO	1,844	0	0	1,844
R	Role of the Virtual School Head	DfE	0	0	0	0
R	Extended Personal Adviser Duty Grant	DfE	103	0	0	103
R	Staying Put Implementation Grant	DfE	271	0	0	271
R	Remand Framework	YJB	77	0	0	77
R	Reducing Parental Conflict Workforce Development Grant	DWP		28	0	28
R	Holiday Activities and Food Programme	DfE	0	636	0	636
	Subtotal Other Children's Services Grants		2,843	754	0	3,597
	TOTAL CHILDREN'S SERVICES		248,714	3,670	-448	251,936
	Adult Services					
R	Improved Better Care Fund	DHSC	10,391	0	0	10,391
R	Infection Control Grant 3	DHSC		4,123	0	4,123
R	Infection Control Grant 4	DHSC		3,081	0	3,081
R	Community Discharge Fund	DHSC	0	0	0	0
	TOTAL ADULT SERVICES		10,391	7,204	0	17,595

**Business Management Report
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	Public Health					
R	Public Health Grant	DHSC	31,240	429	0	31,669
R	Adult Weight Management	DHSC		180	0	180
R	Drug Treatment, Crime and Harm Reduction Grant	DHSC		416	0	416
R	Domestic Abuse	MHCLG		1,141	0	1,141
R	Community Testing	DHSC		693	0	693
	TOTAL PUBLIC HEALTH		31,240	2,859	0	34,099
	Environment & Place					
R	Bus Service Operators Grant	DfT	795	0	0	795
R	Natural England	DEFRA	227	0	0	227
	TOTAL ENVIRONMENT & PLACE		1,022	0	0	1,022
	Customers, Organisational Development & Resources					
R	Music Service	AC	837	0	0	837
R	MaaS:CAV	Innovate UK	313	0	0	313
R	OmniCAV	Innovate UK	1	0	0	1
R	Park & Charge	Innovate UK	206	0	0	206
R	Virgin Park & Charge	Innovate UK	7	0	0	7
R	Data Driven Safety Tool	Innovate UK	91	0	0	91
R	Quantum Gravimeter	Innovate UK	69	0	0	69
R	Resilient CAV	Innovate UK	25	0	0	25
R	Heart Park Project	DFT	90	0	0	90

**Business Management Report
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Estimate 2021/22 £000	In year Adjustments / New Allocations reported previously reported £000	In year Adjustments/ New Allocations reported this time £000	Latest Allocation £000
R	GTC DfT Congestion Tool	DFT	59	0	0	59
R	CAVL4R	DFT	11	0	0	11
	TOTAL CUSTOMERS, ORGANISATIONAL DEVELOPMENT & RESOURCES		1,709	0	0	1,709
	Commercial Development , Aseets & Investment					
R	Fire Fighter's Pension Fund Grant	MHCLG	1,361	0	0	1,361
R	Fire Service Covid-19 Contingency Grant	MHCLG		47	0	47
R	Fire Fighter's New Dimensons Grant	MHCLG	40	0	0	40
	TOTAL COMMERCIAL DEVELOPMENT, ASSETS & INVESTMENT		1,401	47	0	1,448
	Strategic Measures					
U	Lead Local Flood Authority	DEFRA	45	-45		0
U	Extended Rights to Free Travel	DfE	278			278
U	Fire Revenue Grant	MHCLG	213			213
U	Troubled Families - Service Transformation Grant	MHCLG	685			685
U	Troubled Families Attachment Fees - Phase 2	MHCLG	0			0
U	Troubled Families Payment by Result	MHCLG	0			0
U	New Homes Bonus	MHCLG	3,589			3,589
U	Local Reform & Community Voices Grant	DfE	515			515

**Business Management Report
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
U	Independent Living Fund	DfE	3,454			3,454
U	School Improvement and Brokering Grant	DfE	548	-90		458
U	Social Care Support Grant	MHCLG	12,031			12,031
U	COVID-19	MHCLG	11,896			11,896
U	New Social Care Grant	MHCLG	572			572
U	Local Council Tax Support Grant	MHCLG	4,925			4,925
U	Key Stage 2 Moderation and Key Stage 1 Phonics Grant	DfE			21	21
U	Wellbeing for Education Return Grant	DfE				0
R	Contain Outbreak Management Fund	DHSC		3,070		3,070
R	Support for Clinically Extremely Vulnerable	DHSC				0
R	Sales, Fees and Charges Compensation	MCLG				0
R	Practical Support for those Self-Isolating	DHSC		124		124
R	Covid Local Support Scheme (formerly Winter Support Grant)	MHCLG		1,608		1,608
U	Support for Care Leavers at Risk of Rough Sleeping Grant	DfE		95		95
U	Financial Transparency Grant	DfE		9		9
U	Tax Income Guarantee Scheme for Business Rate Losses	MHCLG			545	545
U	Section 31 Grant for Business Rate Compensation	MHCLG	21,908			21,908
U	Business Rates Top-Up	MHCLG	40,546			40,546
	Subtotal Strategic Measures		101,205	4,771	566	106,542

**Business Management Report
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Estimate 2021/22 £000	In year Adjustments / New Allocations reported previously reported £000	In year Adjustments/ New Allocations reported this time £000	Latest Allocation £000
	Grants held on behalf of Local Enterprise Partnership					
R	Oxford Innovation Business Support	BEIS	205			205
R	European Regional Development Fund		900			900
R	DCLG (Local Enterprise Partnership Funding)	MHCLG	500			500
	Subtotal Grants held on behalf of Local Enterprise Partnership		1,605	0	0	1,605
	TOTAL STRATEGIC MEASURES		102,810	4,771	566	108,147
	Total All Grants		397,287	18,551	118	415,956